PROCEEDINGS AT HEARING OF APRIL 22, 2021

COMMISSIONER AUSTIN F. CULLEN

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1	April 22, 2021
2	(Via Videoconference)
3	(PROCEEDINGS COMMENCED AT 9:30 A.M.)
4	THE REGISTRAR: Good morning. The hearing is now
5	resumed. Mr. Commissioner.
6	THE COMMISSIONER: Thank you, Madam Registrar.
7	Yes, Ms. Latimer.
8	MS. LATIMER: Yes, Mr. Commissioner. Our next
9	witness is Deputy Minister Lori Wanamaker, and I
10	understand the witness prefers to be affirmed.
11	THE COMMISSIONER: Thank you.
12	LORI WANAMAKER, a
13	witness called for the
1 1	commission, affirmed.
14	Commission, allimed.
14	THE REGISTRAR: Please state your full name and spell
15	THE REGISTRAR: Please state your full name and spell
15 16	THE REGISTRAR: Please state your full name and spell your first name and last name for the record.
15 16 17	THE REGISTRAR: Please state your full name and spell your first name and last name for the record. THE WITNESS: Lori Margaret Wanamaker, L-o-r-i
15 16 17 18	THE REGISTRAR: Please state your full name and spell your first name and last name for the record. THE WITNESS: Lori Margaret Wanamaker, L-o-r-i W-a-n-a-m-a-k-e-r.
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15 16 17 18 19 20 21	THE REGISTRAR: Please state your full name and spell your first name and last name for the record. THE WITNESS: Lori Margaret Wanamaker, L-o-r-i W-a-n-a-m-a-k-e-r. THE REGISTRAR: Thank you. THE COMMISSIONER: Yes, Ms. Latimer. EXAMINATION BY MS. LATIMER:
15 16 17 18 19 20 21 22	THE REGISTRAR: Please state your full name and spell your first name and last name for the record. THE WITNESS: Lori Margaret Wanamaker, L-o-r-i W-a-n-a-m-a-k-e-r. THE REGISTRAR: Thank you. THE COMMISSIONER: Yes, Ms. Latimer. EXAMINATION BY MS. LATIMER: Q Thank you. Good morning, Ms. Wanamaker. Can

	-	
1		some questions about your professional
2		background, and I understand you've been a
3		member of the BC Public Service since 1990. Is
4		that right?
5	А	That's correct.
6	Q	And you were appointed Deputy Minister in 2005
7		and have held eight different Deputy Minister
8		portfolios since then; is that correct?
9	А	That's correct.
10	Q	You were a Deputy Minister in the Ministry of
11		Public Safety and Solicitor General from 2010 to
12		2016; correct?
13	А	Correct.
14	Q	And you are currently the Deputy Minister to the
15		Premier, Cabinet Secretary and Head of BC Public
16		Service; is that correct?
17	А	That's correct.
18	Q	Okay. I wanted to ask you some questions about
19		your experience with the gaming industry in
20		particular. As a Deputy Minister for Public
21		Safety and Solicitor General, beginning in 2010,
22		was that an area that you had responsibility
23		for?
24	А	Yes, it was.
25	Q	And did your responsibility for that the

1		gaming industry continue when gaming was shifted
2		to the Ministry of Energy, Mines and Natural Gas
3		in September 2012?
4	А	It did continue for a period of time. I'm not
5		sure if the date was September of 2012, though.
6	Q	Okay. But was it in or around 2012?
7	А	Yeah, I believe it was earlier in the year than
8		September.
9	Q	Okay. And did you have responsibility for
10		gaming up until 2013?
11	А	No, I did not. I believe my responsibilities
12		for gaming ended when the gaming portfolio was
13		transferred to energy/mines. I continued
14		providing some administrative leadership to the
15		program until it was fully transferred to
16		energy/mines.
17	Q	Okay. During the course of your tenure with the
18		public service, the gaming portfolio has been
19		reassigned to a number of different ministries
20		at different times. Do you know why those
21		shifts occurred?
22	А	If you follow the way programs move around
23		government, you'll see that often programs are
24		moved around in order for government to achieve
25		specific objectives. So programs often shift

1		from ministry to ministry in order for that to
2		be accomplished.
3	Q	Okay. The shift to the Ministry of Energy,
4		Mines and Natural Gas isn't a sort of obvious
5		one. Do you have any insight into why that
6		shift occurred?
7	А	I can't speak specifically to why the decision
8		was made. The movement of programs between
9		ministries is the prerogative of the Premier,
10		but I my opinion is that Minister Coleman had
11		expressed a desire to continue to provide
12		leadership on that file and it was transferred
13		to him.
14	Q	Okay. For a Deputy Minister, what, if any, are
15		the practical impacts of those kinds of shifts
16		of a piece of a portfolio between ministries?
17	А	It's largely administrative, especially with a
18		file like gaming which was very much
19		self-contained, so it would involve moving the
20		administrative pieces, the finance, the human
21		resource support, the technology from one
22		ministry's support network into another.
23	Q	When you took over responsibility for the gaming
24		piece of the portfolio in 2010, did you have any
25		prior experience with the gaming industry?

- 1 A I did not.
- 2 Q How were you initially briefed to get up to
- 3 speed on that industry?
- 4 A I can't speak specifically to what happened in
- 5 2010 because I don't recall the specifics of it,
- but if it's helpful I can tell you what the
- 7 normal practice would be.
- 8 Q That would be helpful. Thank you.
- 9 A So with the shift of a program, there would
- normally be verbal briefings between a deputy
- and an Assistant Deputy Minister, perhaps some
- of the senior staff in a file would also brief
- the Deputy Minister and a transition binder
- 14 would be prepared. The binder would contain
- 15 details of the structure of the branch, the
- budget, the human resources and details of any
- 17 significant issues or decisions that would be
- 18 required over a very short period of time.
- 19 Q Is your -- do I understand your evidence that
- you don't have any specific recollection of the
- 21 briefing in respect of the gaming portfolio in
- 22 2010?
- 23 A That's correct.
- Q Okay. In giving evidence before this
- commission, Mr. Schalk described a meeting in

1		2008 where Mr. Vander Graaf got up and spoke
2		about how suspicious currency and the proceeds
3		of crime coming into casinos was a significant
4		issue that would wake him up at night. In
5		fairness to Mr. Schalk, he was unsure about who
6		was present at the meeting, but he said it was a
7		fairly new deputy minister and when your name
8		was suggested he adopted that suggestion. Given
9		that time frame I just wanted to give you an
10		opportunity to answer whether you were in fact
11		at that meeting in 2008.
12	A	I was not.
13	Q	Okay. Have you ever attended a meeting like
14		that, the one that I've just described?
15	A	I have not.
16	Q	Okay. Do you recall a meeting in 2010 with
17		Mr. Vander Graaf and Minister Coleman at GPEB's
18		Burnaby office?
19	А	I do.
20	Q	What do you recall about that meeting?
21	А	I had attended an event earlier in the morning,
22		meetings with Minister Coleman. We arrived late
23		to the meeting at GPEB. We met with Larry
24		Vander Graaf in his office for a very short
25		period of time. My recollection is it would

probably have been 15 or 20 minutes at the most. 1 2 What topics were discussed at that meeting to Q 3 your recollection? 4 I only recall one topic that was discussed, and Α 5 it was a topic related to Mr. Vander Graaf was 6 requesting Minister Coleman's permission and authorization for the GPEB investigators to 7 8 carry sidearms. Did he put forward a rationale for that request? 9 To the best of my recollection his justification 10 Α was that there were bad people going into 11 12 casinos and that the GPEB investigators were 13 unarmed. 14 Okay. What was Minister Coleman's reaction to Q 15 that request? 16 He declined the request and suggested that we Α 17 should be engaging with the police of 18 jurisdiction. 19 Okay. Do you recall Minister Coleman stating 20 during that conversation that -- asking 21 Mr. Vander Graaf, what's this about money laundering, or words to that effect? 22 23 Α I do not. 24 Do you recall Mr. Vander Graaf describing Q 25 patrons bringing cash into casinos in bundles of

- 1 \$10,000, largely made up of \$20 bills?
- 2 A I do not.
- 4 quantities of \$20 bills to drug dealers?
- 5 A No.
- O Do you recall whether the bad people that
- 7 Mr. Vander Graaf referred to were drug dealers
- 8 that he was concerned about?
- 9 A I do not.
- 10 Q Do you recall Mr. Vander Graaf identifying cash
- 11 transactions in casinos as a horrendous problem?
- 12 A No, I do not.
- Q Do you recall him indicating that money
- laundering was an integrity issue for gaming at
- 15 this time?
- 16 A I do not.
- 17 Q Do you recall him recommending that government
- should restrict the number of \$20 bills that
- should be accepted at casinos?
- 20 A I do not.
- Q Were you aware of any of those issues at this
- 22 time?
- 23 A Not that I recall.
- Q Okay. During the course of your tenure, you had
- 25 two general managers of GPEB reporting to you;

1		is that correct?
2	А	That's correct.
3	Q	The first was Derek Sturko and then Doug Scott;
4		correct?
5	А	Yep.
6	Q	Did you have similar reporting relationships
7		with those two gentlemen?
8	А	I did.
9	Q	Can you describe how that reporting relationship
10		was structured?
11	А	Again, I can't describe specifically with
12		Mr. Sturko or Mr. Scott, but I am happy to
13		describe how I the general relationship that
14		I would have with an Assistant Deputy Minister.
15	Q	That would be helpful.
16	А	So my general practice is to meet with my direct
17		reports either every two weeks or each month to
18		discuss issues significant to the program area,
19		including projects underway, upcoming meetings,
20		staffing, budget. In the case of Mr. Scott, he
21		was new to the BC Public Service, and we did
22		spend a significant amount of time on
23		orientation to make sure that he was well
24		integrated into the public service. So this has
25		been my practice over the last 17 years and I

1		expect that I interacted with both Mr. Sturko
2		and Mr. Scott in the same way.
3	Q	Okay. If a program that's sort of under your
4		purview is experiencing particular challenges
5		would the frequency of those meetings increase,
6		or does it stay sort of steady over time?
7	А	It would definitely increase.
8	Q	What were your early impressions of the gaming
9		industry?
10	А	I don't recall having any significant
11		impressions.
12	Q	Okay. At some point did you become aware of a
13		concern that there was a large volume of
14		suspicious cash coming through BC casinos?
15	А	I did.
16	Q	When and how was that concern brought to your
17		attention?
18	А	I believe there were a number of media stories
19		at the beginning of January in 2011 and that's
20		when it came to my attention.
21	Q	Prior to the media stories had either anyone
22		from GPEB or the General Manager or anyone at
23		BCLC raise that issue to your attention?
24	А	Not that I recall.
25	Q	What did you do in response to learning about

Q

this issue from the media? 1 2 Again, I cannot -- I can't describe specifically what happened. I can describe generally what --3 4 based on the subsequent Kroeker Report what I 5 believe would have happened based on my past 6 practice. 7 Q Okay. 8 So I would have had a conversation with Minister Α Coleman to discuss the stories. We would have 9 10 decided that we needed more information. I went back to the ministry and selected the person on 11 12 my staff who was the best suited to do that In this situation it was Mr. Kroeker. 13 14 He has both law enforcement and a legal 15 background as well as at the time he was the 16 executive director for the civil forfeiture 17 office. 18 We would have developed terms of reference 19 within the ministry. Those terms of reference 20 would have been informed by the media stories 21 and also by discussions with GPEB and presumably 22 BCLC. We would have met with Minister Coleman. 23 He would have approved the terms of reference 24 and Rob would have undertaken the review.

Okay. Prior to the Kroeker Report, which I'm

1		going to come to discuss with you in a moment,
2		did anyone ever suggest to you well, I guess
3		the issue just hadn't been raised to your
4		attention; is that correct?
5	А	That is correct.
6	Q	Okay. Then just before moving on to the Kroeker
7		Report, could you just describe the reporting
8		relationship you had, if any, with the BC lotto
9		corporation in this role?
10	А	I had no there was no reporting relationship
11		between myself and BC Lottery Corporation. The
12		chair would have reported to the minister, and
13		the CEO and I were peers, but there was no
14		reporting relationship.
15	Q	But did you receive briefings from the BC lotto
16		corporation from time to time?
17	А	From time to time, that's correct.
18	Q	And who would have done those briefings?
19	А	The CEO, Michael Graydon.
20	Q	Okay. And how regularly would that occur?
21	А	To the best of my memory, quarterly at the most.
22	Q	And I take it none of those briefings prior to
23		the Kroeker Report raised the issue of
24		suspicious cash in casinos. Is that right?
25	А	That's correct. I should also add that I may

not have even met with BC lotteries before the 1 2 Kroeker review. I became the deputy right at 3 the end of October of 2010. 4 Q Okay. So it's possible I hadn't met them yet. 5 Α 6 Okay. Do you have any recollection of your Q discussion with Mr. Kroeker about the terms of 7 8 reference for this report or about engaging him to undertake this review? 9 10 I do not. Α Okay. Did you understand at the time that the 11 Q 12 minister was receiving contradictory information 13 from GPEB and the BC lotto corporation? 14 I don't recall. Α 15 Okay. You don't recall any difference of Q 16 opinion between those two entities in respect of 17 suspicious cash in or around this time? I don't recall. Although it would not have been 18 Α 19 unusual for there to be a certain amount of 20 tension between a regulator and the regulated. 21 That's not unusual in my experience. 22 Okay. Mr. Kroeker prepared his 2011 summary 23 review "Anti-Money Laundering Measures At BC 24 Gaming Facilities." Did you have any role in 25 the preparation of that report?

Q

1 Α The report was prepared by Mr. Kroeker. I would 2 have seen drafts, but I did not have input into 3 it. 4 Q Okay. You didn't provide feedback on any 5 drafts, for example? I would have provided feedback, my feedback. 6 Α 7 I'm not a subject matter expert, so my feedback 8 would have been around the presentation of the 9 report as opposed to the content. 10 Okay. Did you review any substantive feedback Q from other people or entities that was provided 11 12 to Mr. Kroeker? 13 I did not. Α 14 What was your reaction to Mr. Kroeker's report? Q 15 The report is concise. It provided a series of Α 16 recommendations that on the face appear to be 17 easily implemented, and he provided some 18 assurance in the report that the functioning of 19 GPEB and of the BC Lottery Corporation was 20 appropriate in the circumstances. 21 Okay. One recommendation in that report is for Q 22 a cross agency task force. That recommendation 23 was not implemented right away; is that right? 24 That's correct. Α

And do you recall the rationale for not

- implementing that recommendation right away? 1 2 I don't recall specifically related to that Α 3 recommendation. Although when I read it today I 4 expect that it was -- there were a series of 5 recommendations that were easily implementable 6 and could be done with minimal delay. Cross 7 agency task forces are more complicated to set 8 up and much more expensive. My guess is that we prioritized the recommendations, implemented the 9 10 ones that we thought would make the most difference at the time. 11 12 And that recommendation never was adopted during 13 your tenure or responsibility over this piece of 14 the portfolio; is that correct? 15 That's correct. Α 16 Was that a missed opportunity in hindsight? Q 17 I can't speak to that. I don't know. Α 18 But what was developed was a cross-divisional Q 19 working group, and that was set up in or around 20 September 2011; is that correct? 21 That's my understanding. Α 22 And were you briefed on an ongoing basis about 23 the activities of that group? 24 I would have been. Α
- Q Okay. Did Mr. -- would those briefings have

- 1 been done by Mr. Scott?
- 2 A That's correct.
- 3 Q Was he keeping you apprised of the -- sort of
- 4 the issue of suspicious cash transactions as it
- 5 developed during this period of time?
- 6 A He would have done so.
- 7 Q Did he tell you that there were hundreds of
- 8 thousands of dollars in suspicious cash
- 9 transactions occurring in BC casinos?
- 10 A Not that I recall.
- 11 Q Did he raise to your attention his belief that
- the cash might be the proceeds of crime?
- 13 A Not that I recall.
- Q Was that a concern that you had at the time?
- 15 A No, I don't believe I did.
- 16 Q Did he raise to your attention his belief that
- 17 money laundering was occurring in BC casinos?
- 18 A Not that I recall.
- 19 Q Okay. Was that a concern of yours at the time?
- 20 A No, I don't believe it was.
- 21 Q Did you have any view about where the suspicious
- 22 cash was coming from?
- 23 A I don't recall.
- Q Okay. Did Mr. Scott advise you that although he
- would implement the Kroeker Report he didn't

- think the strategy would work and that it 1 2 wouldn't be enough to solve the problem? 3 I don't recall. 4 Q Did he tell you that a different strategy was 5 needed in order to solve the problem? Not that I recall. 6 Α 7 Q Do you recall telling Mr. Scott to go and build 8 a strategy? I don't recall, but that is language that I 9 would have used if he raised concerns with me. 10 Okay. Do you recall that eventually what was 11 Q 12 developed was a three-phase strategy? 13 No, I don't. Α 14 Did Mr. Scott tell you that both the quantum of Q 15 cash and of suspicious transactions was 16 increasing? Not that I recall. 17 Α 18 Did he tell you that it was primarily made up of Q \$20 bills? 19 20 Not that I recall. Α 21 Okay. Did he provide any information to you Q 22 about suspicious loans occurring in or around 23 casinos? 24 Not that I recall. Α
- Q Okay. Do you recall discussion about cash

1		alternatives as one aspect of the three-phase
2		strategy?
3	А	I do.
4	Q	Do you recall any other features of that
5		strategy?
6	А	Not specifically.
7	Q	Okay. Did Mr. Scott ever communicate to you
8		that if the anti-money laundering strategy
9		didn't work, you would have to look at other
10		measures such as cash caps in casinos?
11	А	Not that I recall, but it does strike me that if
12		the implementation of the Kroeker
13		recommendations wasn't effective that we would
14		have to look at a different strategy.
15	Q	Okay. If a suggestion like that was made, what
16		would be required of someone in Mr. Scott's
17		position to pursue a change like that, either a
18		regulatory change or through a ministerial
19		directive or otherwise?
20	А	So what you would have to do is gather data and
21		do the analysis of your proposed solution and
22		the options available to you. Depending on the
23		nature of it, you may be required to do a
24		cabinet submission or a treasury board
25		submission. You would need to seek the consent

of the minister to bring it forward, and it 1 2 would go either to cabinet or to a cabinet committee. 3 4 Q When you say you'd need to collect the data, is 5 the data that you'd be looking at the impact on 6 revenue? It would be a variety of data. Impact on 7 Α 8 revenue, likelihood that the measure would be 9 successful, the cost of implementing the recommendation if there was costs attached to 10 it. So you capture a broad range of data. 11 12 Including the analysis of what the issue was 13 that you were trying to fix. 14 Okay. And no suggestion like that was ever Q 15 brought forward to your attention; is that 16 right? 17 I don't believe so. Α 18 Okay. I want to shift now to discuss a Q 19 shareholder letters of expectations that are 20 given to the BC lotto corporation. 21 Certainly. Α 22 First of all, how are those developed? Q 23 Α Shareholder letters of expectation are developed 24 between the Crown corporation and the ministry 25 responsible. Usually takes -- depending on the

	-	
1		nature of the letters, it usually starts in the
2		fall as part of the budget process and the
3		letters are finalized towards the end of
4		November.
5	Q	What's the purpose of those documents?
6	А	To provide Crown corporations with the
7		direction, with the direction of the government,
8		including government priorities, generally
9		speaking, as well as specific priorities that
10		the government might have for the Crown
11		corporation.
12	MS.	LATIMER: Okay. And, Madam Registrar, can I ask,
13		please, to have exhibit 501, appendix 7,
14		displayed for the witness, please. And if we
15		could just go to the next page.
16	Q	Do you recognize this as the letter of
17		expectations to the BC Lottery Corporation for
18		the 2012, 2013 period?
19	А	I recognize the format.
20	Q	Okay.
21	А	So yes.
22	MS.	LATIMER: Okay. If we go to page 2, please, of
23		the document, Madam Registrar.
24	Q	You'll see about a quarter of the way down the
25		page here, there's a heading "Specific

1		Corporation Accountabilities." Do you see that?
2		It's the second heading.
3	А	Oh, yes, yes, I do.
4	Q	And it says:
5		"To achieve this mandate, the corporation
6		is directed to take the following specific
7		actions."
8		And there's a number of bullet points and I'm
9		directing you to the fourth and fifth bullets,
10		which begin with the word "enhance" both of
11		them. It says:
12		"Enhance [its] compliance policies and
13		programs specific to anti-money laundering
14		measures and enforcing age restrictions at
15		gaming facilities."
16		And also:
17		"Enhance compliance and enforcement
18		programs specific to anti-money laundering
19		including implementing the action plan in
20		the Province's Anti-Money Laundering
21		Review."
22		So first of all, my first question is if I tell
23		you there is no similar language in the 2011,
24		2012 shareholder letter of expectations, would
25		that surprise you?

- 1 A No, it would not.
- 2 Q Okay. Does this change between the content of
- 3 the two letters, what accounts for that change?
- 4 A So this letter would have been developed between
- 5 September and the end of November of 2011 for
- the 2012/13 fiscal year. So the Kroeker Report
- 7 was completed in February of 2011, which is why
- 8 you see these bullets reflected in this letter.
- 9 The previous letter would have been developed
- 10 September to November of 2010.
- 11 Q Okay. Does the incorporation of this, these
- bullet points into this letter, does that
- 13 reflect an enhanced focus on anti-money
- laundering on the part of government at this
- 15 time?
- 16 A Yes, it does.
- 17 Q The second bullet in the same list talks about
- 18 optimizing the corporation's financial
- 19 performance within the gaming framework, and I
- 20 was hoping you could tell the Commissioner about
- 21 what communications are made between government
- and the lotto corporation in respect of this
- 23 expectation to optimize the corporation's
- 24 financial performance?
- 25 A Crown corporations, as a matter of course,

1		report into treasury board during the budget
2		process. They'll report on both their
3		anticipated expenditures for the upcoming year
4		but also on their anticipated revenue stream and
5		any large capital investments that they'll be
6		making. They seek treasury board approval of
7		those details.
8	Q	Okay. Is there a tension between this direction
9		to optimize financial performance and this
10		requirement to enhance compliance or enforcement
11		program specific to anti-money laundering?
12	А	There's a tension there between the two
13		deliverables, but it's not insurmountable. The
14		fact that the corporation is being asked to
15		improve or enhance its compliance and
16		enforcement specific to anti-money laundering
17		and that they're being asked to optimize the
18		revenue can coexist.
19	Q	Okay. Do you have any role in helping the
20		corporation to balance those sort of competing
21		priorities?
22	А	I would have discussed the deliverables with the
23		corporation, but I have no formal role in that.
24	MS.	LATIMER: Okay. I don't need that displayed any
25		longer, Madam Registrar. Thank you.

1	Q	So I take it at some point at some point
2		after the portfolio was transferred to the
3		energy and mines ministry, you no longer were
4		responsible for the gaming portfolio and weren't
5		responsible for it again after that time.
6		Correct?
7	А	That's correct.
8	Q	Okay. I'd like to move forward in time, then,
9		to 2018 when you became a member of an
10		anti-money laundering deputy minister's
11		committee and anti-money laundering steering
12		committee. Is that correct?
13	А	That's correct.
14	Q	We have already heard some work about the
15		committee's work. Is it fair to say in broad
16		strokes that that work initially was a review
17		and reviewing and developing strategies to
18		implement the recommendations in Peter German's
19		first report?
20	А	That's correct.
21	Q	What was your view of Peter German's first
22		report?
23	А	I found the report to be sections of the
24		report to be anecdotal and it lacked the data
25		and analysis that I would have expected.

1 Okay. Did you voice those concerns to anybody? 2 I did. Α 3 Who? Q 4 Α Don Wright. 5 And who is Don Wright? Q Don Wright was my predecessor in this job. 6 What was his reaction to you voicing those 7 Q 8 concerns? I think Don shared my concerns, and to be clear, 9 10 my concerns were focused on the report, not on 11 the recommendations in the report. 12 Okay. What would you have expected to see in Q 13 terms of data or methodology for a report like 14 this? 15 I would have expected to see that we would have Α 16 pulled on the data available through GPEB and 17 BCLC to show the report spanned a number of 18 years, more than 15 years. I would have 19 expected to see the data series over that time 20 to demonstrate where problems existed and to 21 support recommendations. 22 Okay. And you've made the point that your 23 concerns about the methodology didn't impact 24 your view about the recommendations. Can you 25 just help unpack that a little bit for us.

1	А	Sure. The recommendations were put through a
2		rigorous process of analysis and data gathering
3		before they were implemented. So the subject
4		matter experts and staff supporting the deputy
5		minister's committee looked at each
6		recommendation individually and within the
7		context of the gaming system to make sure that
8		they made sense. Data was gathered. We drew on
9		a broad range of expertise before decisions were
10		made either to implement as written or to
11		implement with change.
12	Q	Okay. Did this committee also consider a report
13		produced by Ernst & Young that looked at cheques
14		in casinos?
15	А	Yes, we did.
16	Q	And what do you recall about that report, or
17		what did you take from it?
18	A	Yeah. What I recall from the report was that
19		the issue of cheques being people coming into
20		casinos and gaming for a small period of time
21		and then having a cheque having their cash
22		returned to them as a cheque was not as
23		significant of issue as it had been reported.
24	Q	When you say it had been reported, who was
25		reporting that as a significant issue?

- 1 A I believe it was a media report.
- 2 Q Okay. You didn't understand, or did you, that
- 3 that was the focus of Dr. German's concerns?
- 4 A I did not.
- 5 Q Okay. Are you still a member of that committee?
- A No, I am not.
- 7 MS. LATIMER: Thank you. Those are all my questions
- for this witness, Mr. Commissioner.
- 9 THE COMMISSIONER: Thank you, Ms. Latimer.
- 10 I'll turn now to Mr. Smart on behalf of the
- BC Lottery Corporation, who has been allocated
- 12 20 minutes.
- MR. SMART: Thank you.
- 14 EXAMINATION BY MR. SMART:
- 15 Q Let me ask you, Ms. Wanamaker, about a
- 16 conversation with -- you were asked about by
- 17 Ms. Latimer with Mr. Vander Graaf and Minister
- 18 Coleman. You were asked whether you recall
- 19 Mr. Vander Graaf identifying cash transactions
- in casinos as a horrendous problem. And your
- evidence has been that you don't recall. Do you
- think if that description had been given at the
- 23 meeting that's something you would likely
- 24 recall?
- 25 A I believe I would have recalled that.

1	Q	Yes. You were also you weren't asked about
2		this, but it's referred to in your will-state.
3		Mr. Vander Graaf described patrons bringing cash
4		into casinos in bundles of \$10,000 in \$20 bills,
5		and Minister Coleman telling Mr. Vander Graaf he
6		knows lots of people who carry \$10,000 in cash
7		with them and Mr. Vander Graaf saying something
8		to the effect, then you better check out your
9		friends. Do you remember something like that
10		happening?
11	А	I do not.
12	Q	Is that something you think you would remember?
13	А	I think I would have.
14	Q	Yes. Do you recall Mr. Vander Graaf saying what
15		I asked you about, this horrendous problem, and
16		indicating large quantities of \$20 bills as
17		problems for drug dealers, and some further
18		conversation that you apparently said "Rich, we
19		have to do something about this." Do you recall
20		saying that in the presence of Minister Coleman
21		and Mr. Vander Graaf?
22	А	I would never have referred to the minister by
23		his given name.
24	Q	Okay. You were asked about conversations with
25		Doug Scott, and you've been in senior positions

1		of government for many years and you had many
2		conversations going back many years. And you
3		were asked whether you recall Mr. Scott telling
4		you that millions of dollars in suspicious
5		transactions were occurring in British Columbia
6		casinos and he thought that it was the proceeds
7		of crime and that money laundering was occurring
8		in British Columbia casinos. Again, you don't
9		recall that conversation. Do you think that's
10		something you would recall if that had been
11		stated in those what I'll call stark terms?
12	А	I certainly hope so.
13	Q	Yes. I'm going to show you a document. You
14		were involved in the decision to have
15		Mr. Kroeker do the review in 2011, and I think
16		that review is dated February of 2011, but do
17		you agree that it was a little bit later, I
18		think maybe August when it was released,
19		completed and released?
20	А	Yes. I wouldn't have been able I know that
21		from the documents. I wouldn't have remembered
22		that without a review of the documents.
23	Q	Yes. You believe Mr. Kroeker was someone who
24		was well suited to do this review?
25	А	I do and I did.

1	Q	Yes. And he had what you saw as the necessary
2		independence to be able to do an impartial
3		review of the issues that were concerning the
4		government?
5	А	That's correct.
6	Q	Can I show you, please, and ask to have
7		displayed on the screen BCLC document 15784,
8		please. Ms. Wanamaker, this is from
9		Mr. Graydon, the then CEO to you, in May of
10		2012, so some months after the release of the
11		Kroeker Report, and he writes:
12		"We currently have a great deal of
13		activity underway regarding AML but have
14		continued to run into challenges with
15		finding the solution to get funds
16		transferred into our facilities from
17		players' accounts offshore. Rob Kroeker
18		has started to do some work on this while
19		at BCLC, and I'm wondering if there would
20		be the possibility of gaining a day or two
21		a week from Rob for the next month to
22		assist us in bringing this important
23		project to conclusion."
24		He carries on. I'll just and you respond by
25		saying it sounds like a reasonable proposal.

1		Did that seem like a positive move by BCLC to
2		try to retain Mr. Kroeker for a period of time
3		to help implement at least this part of his
4		recommendations?
5	А	It does.
6	Q	Yes. You were asked questions by Ms. Latimer.
7		You were taken to one of the I think it's
8		mandate letters and the tension she described
9		the tension between trying to fulfill financial
10		objectives, goals from gaming and anti-money
11		laundering. We've heard some evidence the
12		commission has heard some evidence from BCLC
13		personnel that at no time was any expenditure
14		for anti-money laundering initiatives ever
15		refused because of concerns about revenue or
16		cutting costs. Does that surprise you?
17	А	No. It would have been my expectation.
18	Q	Yes. The E&Y report that you've asked about, is
19		that an example of the kind of hard data and
20		rigour that you would hope to find in an
21		analysis of money laundering issues?
22	А	Yes.
23	Q	Do you recall thinking when you saw that report
24		that perhaps money laundering concerns weren't

as significant as Dr. German has suggested?

I don't recall having that thought, but I did --1 2 it did highlight for me the importance of doing 3 appropriate analysis as we were implementing the 4 recommendations. 5 MR. SMART: Yes. Those are my questions. Thank you. 6 THE COMMISSIONER: Thank you, Mr. Smart. 7 I'll turn now to Mr. McFee on behalf of 8 James Lightbody, who has been allocated 15 minutes. 9 10 MR. McFEE: Thank you, Mr. Commissioner. EXAMINATION BY MR. McFEE: 11 12 Ms. Wanamaker, I'd just like to focus for a 13 minute on the anti-money laundering deputy 14 minister's committee that you were a member of. 15 Α Okay. 16 And as I understand it, that committee was Q 17 formed in September of 2018. 18 That sounds about right. Α 19 And you were one of the initial members, I take Q 20 it. Correct? 21 Α Yes. 22 And what I'd like to focus on, when the 23 committee was formed my client Jim Lightbody in 24 his capacity as the president and CEO of BCLC was a non-voting member? 25

- 1 A That sounds right.
- 2 Q And from your observations was Mr. Lightbody an
- 3 active and participating member of the
- 4 committee?
- 5 A He was.
- 6 Q Do you recall Mr. Lightbody making presentations
- 7 to the committee respecting BCLC's ongoing
- 8 efforts to firstly implement Dr. German's
- 9 report?
- 10 A I do.
- 11 Q And do you recall in addition to the steps BCLC
- was taking to implement Dr. German's report,
- Mr. Lightbody brought forward other AML measures
- for the committee's consideration that BCLC was
- 15 presenting?
- 16 A I believe so.
- 17 Q And do you recall that Mr. Lightbody also made
- 18 senior BCLC personnel available to the committee
- to make presentations to and provide information
- to the committee with respect to AML in general
- and BCLC's efforts to structure a robust AML
- 22 regime?
- 23 A Yes.
- 24 Q And so during his tenure as a committee member,
- was it your observation that Mr. Lightbody was

firstly at all times willing to contribute to 1 the work of the committee? 2 3 Α Yes. 4 Q And did Mr. Lightbody from your observations 5 display a willingness to do what was required to 6 improve and enhance BCLC's AML regime? 7 Α He did. 8 Put simply, did you find Mr. Lightbody to be Q open-minded and ready to be collaborative? 9 10 Yes, he was easy to work with. He was Α responsive and he knew the business very well. 11 12 And in terms of the committee's role as you Q 13 described it to Ms. Latimer, it was initially to 14 review and develop strategies to implement the recommendations from -- recommendations from 15 16 Dr. German's first report? 17 That's correct. Α 18 But as you put it in terms of the analysis of Q 19 the recommendations of the report, options that 20 were considered were to implement a 21 recommendation or implement it with a change? 22 That's correct. Α 23 Q So I take it, then, the committee, although its 24 mandate was in part to review and implement Dr. German's recommendations, did the committee 25

1	take Dr. German's recommendations as a sound
2	starting part starting point, however the
3	committee in providing advice to government was
4	prepared to recommend options that may be more
5	efficient or a smarter way of doing things?
6	A That's correct.
7	Q So to boil it down, the committee didn't view
8	its role as slavishly following Dr. German's
9	recommendations; is that accurate?
10	A It did not.
11	MR. McFEE: Thank you. Those are my questions for
12	you.
13	THE WITNESS: Thank you.
14	MR. SMART: Mr. Commissioner, it's Mr. Smart. Before
15	we the next participant asks questions, I
16	failed to ask to have the document I showed to
17	Ms. Wanamaker marked as an exhibit. That was
18	BCLC15784, the email.
19	THE COMMISSIONER: Yes, that's fine, Mr. Smart.
20	We'll mark that, then, as the next exhibit,
21	which I think is 887.
22	MR. SMART: Thank you.
23	THE REGISTRAR: Exhibit 887.
24	EXHIBIT 887: Email from Michael Graydon to Lori

Wanamaker - May 15, 2012

- THE COMMISSIONER: I'll turn now to Ms. Mainville on 1 2 behalf of Mr. Kroeker, who has been allocated 3 15 minutes. 4 MS. MAINVILLE: Thank you, Mr. Commissioner. I only 5 have one clarification, Ms. Wanamaker. EXAMINATION BY MS. MAINVILLE: 6 7 Q And, I'm sorry, I didn't jot down precisely what 8 your answer was in respect of the subject matter of the EY report. I believe you may have said 9 that it wasn't the focus of Dr. German's report. 10 I don't want to put words in your mouth, but 11 12 that's my recollection. Yes, I did not see that as the focus of 13 Α 14 Dr. German's report. 15 Right. And so I just wanted to clarify that. Q 16 You didn't see it as a main focus, I take it, 17 but do you agree that there was mention in the 18 report of this cash for cheques issue? 19 I'm not certain. Α 20 Not certain. Okay. So we'll go with the Q 21 content -- and frankly I've been trying to 22 quickly locate those passages, but I haven't had 23 that opportunity, so we'll leave it at it's 24 possible, and if it's there, it's there.
- 25 A Yes. Thank you.

- 1 MS. MAINVILLE: Okay. Thank you.
- THE COMMISSIONER: Thank you, Ms. Mainville.
- Now Ms. Magonet on behalf of the British
- 4 Columbia Civil Liberties Association, who has
- 5 been allocated five minutes.
- 6 MS. MAGONET: Thank you, Mr. Commissioner. Having
- 7 heard the evidence today, we have no questions.
- 8 THE COMMISSIONER: Thank you, Ms. Magonet.
- 9 And now Mr. Rauch-Davis for Transparency
- 10 International Coalition, who has been allocated
- 11 10 minutes.
- MR. RAUCH-DAVIS: Thank you.

13 EXAMINATION BY MR. RAUCH-DAVIS:

- 14 Q Ms. Wanamaker, you mentioned some concerns with
- respect to Dr. German's first report, and
- 16 perhaps I didn't catch this evidence, but I take
- 17 it you don't share those concerns about
- 18 Dr. German's second report. Right?
- 19 A I had less involvement with Dr. German's second
- 20 report. It was a report of findings, not
- 21 recommendations.
- 22 Q Right. So those concerns you outlined in your
- evidence this morning don't apply to the second
- 24 report?
- 25 A That's correct.

1	Q	Thank you. On the topic of corporate
2		transparency registries, I take it you would
3		agree that the purpose of the corporate
4		transparency registry is to ensure that
5		corporate ownership in the province cannot be
6		kept hidden in an effort to improve BC's AML
7		regime.
8	A	That's correct.
9	Q	Yeah. And I don't think I need to take you to
10		the document, but there is a timeline that's
11		been released for the potential implementation
12		of a corporate beneficial ownership registry in
13		BC, and I note that there's phase 1, which was
14		the amendments to the BC Corporations Act,
15		that's been implemented. Do you agree with
16		that?
17	A	I do.
18	Q	Yeah. And then what's contemplated next is
19		phase 2, which is the ultimate implementation of
20		a registry, and I have a note from the document
21		that was scheduled to begin fall 2019 or winter
22		2020. Do you recall that being the anticipated
23		timeline?
24	А	That sounds about right.
25	Q	Yeah. Do you have any update on that timeline?

- 1 A I'm sorry, that's -- relates to the Ministry of
- Finance, and I'm no longer in that position.
- 3 Q All right. I take it you would agree that it's
- 4 critical to BC's AML regime to get a corporate
- 5 beneficial ownership registry up and running as
- 6 soon as possible. Right?
- 7 A I would agree.
- 8 Q Yeah. These types of registries have been
- 9 highlighted as critical to successful AML
- 10 regimes?
- 11 A They have.
- 12 Q Yeah. And I take it that cost of the registry,
- that's a concern. Right?
- 14 A It's always a concern.
- 15 Q Always a concern. Is there an expectation that
- 16 a corporate beneficial ownership registry will
- be self-funding?
- 18 A You would need to ask that question of Ministry
- of Finance.
- 20 O You don't know?
- 21 A I don't know.
- MR. RAUCH-DAVIS: Okay. Thank you. Those are my
- 23 questions.
- 24 THE WITNESS: Thank you.
- THE COMMISSIONER: Thank you, Mr. Rauch-Davis.

Α

Finally Ms. Rajotte on behalf of the Province, 1 who has been allocated 25 minutes. 2 MR. RAJOTTE: Thank you, Mr. Commissioner. 3 4 EXAMINATION BY MS. RAJOTTE: 5 Ms. Wanamaker, can you hear me okay? I can. 6 7 Q So, Ms. Wanamaker, you were a Deputy Minister 8 for Public Safety and Solicitor General from 2010 to 2016. Do I have that right? 9 10 That's correct. Α Can you just briefly explain the scope of your 11 Q 12 responsibilities in that role. 13 Certainly. I was responsible for policing, Α 14 corrections, crime prevention and community 15 safety, civil forfeiture office, road safety 16 British Columbia, gaming, housing and liquor 17 licensing and control. 18 And with respect to gaming, you had Q 19 responsibility from late October 2010 until 20 sometime in 2012 before September; is that 21 right? 22 That's correct. Α 23 Q And during that period was gaming a significant 24 part of your portfolio?

No. Gaming would have been a very modest part

Α

1		of the portfolio. We were in the middle of
2		well, we weren't in the middle. When I joined
3		the ministry in 2010, we had just started
4		negotiations for a new 20-year contract with the
5		RCMP, and that would have been the most
6		significant priority in the portfolio. The
7		gaming portfolio had about 130, maybe 150 people
8		in it. There were approximately 3,000 people in
9		the ministry, so it was a very small part of the
10		file.
11	Q	And the next position that you held was Deputy
12		Minister of Finance. Do I have that right?
13	A	No. I was the Deputy Minister of Children and
14		Families for a year.
15	Q	Okay.
16	A	In between.
17	Q	In between. And then the Deputy Minister of
18		Finance after that?
19	А	That's correct.
20	Q	And how long did you hold that position?
21	А	Three and a half years.
22	Q	And just briefly for the Commissioner could you
23		explain the scope of responsibilities that you
24		had in that role.
٥٦	70	

Certainly. I was responsible for provincial

1		treasury, the Office of the Comptroller General.
2		It was my last job. I should be able to
3		remember more than this. I was responsible for
4		tax policy for revenue collections for the
5		province, for the gender equity office, for
6		board resourcing and appointments.
7	Q	And then in November of last year, 2020, you
8		transitioned into your current position as
9		Deputy Minister to the Premier, Cabinet
10		Secretary and Head of the BC Public Service; is
11		that right?
12	А	That's correct.
13	Q	Could you just briefly describe your current
14		responsibilities.
15	А	Certainly. As the Head of the Public Service I
16		am responsible for the public service. All of
17		the deputy ministers in the province report to
18		me and I am responsible for making all of the
19		executive appointments. As the Cabinet
20		Secretary I am responsible for the operations of
21		cabinet and ensuring that cabinet materials are
22		received and decisions are recorded
23		appropriately. And as the Deputy Minister to
24		the Premier, I am responsible for support to the
25		Premier and for the operations of the office of

months.

Exam	by Ms. Na	Jocce
1		the Premier.
2	Q	Thank you. And so to just briefly return
3		approximately 10 years ago when you did have
4		some responsibility for gaming, am I correct
5		that at that time as Deputy Minister you had
6		eight direct reports?
7	A	That sounds about right.
8	Q	And one of those direct reports was the
9		Assistant Deputy Minister and General Manager of
10		GPEB?
11	A	That's correct.
12	Q	And in response to the questions from
13		Ms. Latimer, you identified Derek Sturko and
14		Doug Scott as two individuals who held the post
15		of Assistant Deputy Minister during your period
16		of responsibility; is that right?
17	A	That's correct.
18	Q	And am I correct that in between those two
19		individuals there was a brief period where Sue
20		Birge held responsibility as Acting Assistant
21		Deputy Minister?
22	A	Yeah. Derek moved to a new role before Doug
23		started, so Sue would have acted in the role for
24		a period of a few weeks, perhaps a couple of
٥٢		

1	Q	And as Deputy Minister, you spoke in response to
2		some questions from Ms. Latimer with respect to
3		your general practice in terms of the frequency
4		of briefings that you would have with your
5		direct reports. Do you recall that?
6	А	I do.
7	Q	And I believe your evidence was that you would
8		typically meet with a direct report every two
9		weeks or once per month; is that right?
10	А	That's correct.
11	Q	And in your experience in government, does a
12		direct report have an ability to request
13		briefings of their deputy minister that are
14		above and beyond the typical sort of regularly
15		scheduled briefings?
16	A	Oh, absolutely. The regular briefings are to
17		make sure that regular business is dealt with,
18		but there would have been all any number of
19		ad hoc briefings in between.
20	Q	And again, in response to some questions from
21		Ms. Latimer you testified that I believe you
22		testified that at some times in some instances
23		lower level staff would participate in a
24		briefing of the Deputy Minister? Is that right?
25	А	Of course. Of course.

1	Q	Could you just explain in your experience when
2		would that happen. In what circumstances would
3		staff participate in a briefing of a Deputy
4		Minister?
5	А	Could be a variety of circumstances. It could
6		be that a certain staff member had worked on a
7		project and it was something that was where you
8		needed the subject matter expertise. It might
9		have been that the employee needed professional
10		development and it's viewed as a great
11		opportunity to brief either a deputy or a
12		minister on a file. But generally it would have
13		been related to subject matter expertise.
14	Q	And typically who would make the decision to
15		include staff in a higher level briefing?
16	А	Normally the ADM would make that decision.
17	Q	Is there an ability for staff to request a
18		briefing higher up, for example within GPEB, an
19		executive director of a division within GPEB, do
20		they have an ability to request a briefing of
21		the Deputy Minister, or is there an expectation
22		that they follow strictly the reporting line
23		through the Assistant Deputy Minister?
24	А	The normal process would be to follow the
25		reporting lines, but that doesn't mean that they

1		couldn't request a briefing on their own or a
2		meeting on their own.
3	Q	And would the decision about whether a briefing
4		higher up is arranged, would that be the
5		decision of the Assistant Deputy Minister?
6	А	No, it would have been the deputy's decision.
7	Q	Thank you. Can you speak to the general process
8		for briefings with respect to a responsible
9		minister?
10	А	Yeah. Briefing notes were prepared the
11		briefing could have been requested either by the
12		minister's office or by the program area or by
13		the deputy. The briefing request would have
14		gone from the deputy's office into the
15		minister's office, briefing would have been
16		scheduled, and staff would have attended. In
17		some situations it would have been a deputy and
18		an ADM. In other situations it might strictly
19		have been one or the other. Staff may or may
20		not have been invited, depending on the nature
21		of the discussion.
22	Q	And so either based on your specific
23		recollection or if you don't have one general
24		practice, during the time when you had
25		responsibility for gaming, would you, both you

1		and the Assistant Deputy Minister of GPEB, have
2		been present for briefings of the responsible
3		minister?
4	А	I suspect so in this situation particularly
5		because Derek was there for a very short period
6		of time while I was the deputy, but Doug would
7		have been new to the portfolio sorry,
8		Mr. Scott, and I would have accompanied him to
9		those briefings just to make sure that
10		everything went well.
11	Q	In terms of who would have actually sort of
12		provided the substantive content of the briefing
13		to the minister, would that have been Mr. Sturko
14		or Mr. Scott or yourself?
15	А	Mr. Sturko or Mr. Scott, they were the subject
16		matter experts.
17	Q	Is a briefing of a minister usually initiated at
18		the request of the minister?
19	А	Either way. Either from the ministry or from
20		the minister.
21	Q	And then to the extent that you have information
22		or knowledge about this process, how does
23		information generally flow to the Premier?
24	А	Generally minister ministry information going
25		to a Premier would come from a minister's

- 1 office.
- 2 Q Okay.
- 3 A It may be -- and I say generally because all
- 4 deputy ministers report to the deputy to the
- 5 Premier, so material might be provided to the
- deputy to the Premier, who in turn would share
- 7 it with the Premier. But the general rule would
- 8 be ministry information flows to the Premier
- 9 from a minister.
- 10 Q From a minister. Thank you. Earlier today in
- response to some questions from Ms. Latimer you
- 12 testified that BCLC did not have a direct
- reporting relationship to you when you were
- deputy minister responsible for gaming; is that
- 15 right?
- 16 A That's correct.
- 17 Q And I believe your evidence was that from time
- to time you had briefings with the President and
- 19 CEO of BCL --
- 20 A That's correct.
- 21 Q -- BCLC?
- 22 A Yep.
- 23 Q As deputy minister responsible for gaming, do
- you recall whether you attended BCLC board
- 25 meetings?

- 1 A I did not.

- 4 A I -- it would have been unusual for me to have
- 5 been provided with those minutes, so I don't
- 6 believe I was provided with minutes.
- 8 management reports to the board?
- 9 A Again, that would have been unusual. I don't
- 10 recall ever seeing management reports.
- 11 Q And if I understand your evidence correctly, you
- were not responsible for providing direction to
- BCLC; is that right?
- 14 A I was not.
- 15 Q And instead, government provided direction to
- 16 BCLC -- to BCLC through shareholders letters of
- 17 expectations?
- 18 A That's correct.
- 19 Q Is that the typical process for Crown
- 20 corporations?
- 21 A That is.
- 22 Q And is there a reporting process back from the
- Crown corporation to the minister with respect
- to the expectations that are set out in a
- shareholder's letter of expectations or a

- 1 mandate letter?
- 2 A Their reporting flows through their service plan
- and their annual service plan report.
- 4 Q In your experience is it typical for a minister
- 5 to attend board meetings of a Crown corporation?
- 6 A It would not be.
- 7 Q When you were deputy minister responsible for
- gaming, do you recall whether you attended BCLC
- 9 briefings of the minister?
- 10 A I did.
- 11 Q And would that be as a matter of course you
- 12 would have attended all briefings, or would that
- have been with respect to specific briefings?
- 14 A Would have been specific briefings.
- 15 Q So some but not all?
- 16 A Yes. It would have been at the invitation of
- the minister.
- MS. RAJOTTE: Thank you, Ms. Wanamaker. Those are my
- 19 questions.
- THE WITNESS: Thank you.
- THE COMMISSIONER: Thank you, Ms. Rajotte.
- 22 Anything arising, Mr. Rauch-Davis?
- MR. RAUCH-DAVIS: No, thank you.
- 24 THE COMMISSIONER: Ms. Magonet? I think you --
- MS. MAGONET: No, thank you. Yeah, I had no

- 1 questions.
- THE COMMISSIONER: You had. That's true.
- 3 Ms. Mainville?
- 4 MS. MAINVILLE: No, thank you, Mr. Commissioner.
- 5 THE COMMISSIONER: Mr. McFee?
- 6 MR. McFEE: Nothing arising. Thank you,
- 7 Mr. Commissioner.
- 8 THE COMMISSIONER: Mr. Smart?
- 9 MR. SMART: No, thank you.
- 10 THE COMMISSIONER: Ms. Latimer?
- MS. LATIMER: No, thank you.
- 12 THE COMMISSIONER: I'm sorry, did you say "no, thank
- 13 you"?
- MS. LATIMER: I did. No, thank you.
- THE COMMISSIONER: I heard "thank you." I didn't
- hear whether it was yes or no. Thank you,
- 17 Ms. Latimer.
- 18 Thank you, Ms. Wanamaker. I'm very grateful
- to you for taking time out of what is
- 20 undoubtedly a very busy schedule to come and
- 21 testify before the commission and to furnish us
- 22 with your recollections and insights into your
- involvement with the subject matter of this
- 24 commission. You're now excused from further
- 25 testimony.

Colloquy 52

1	(WITNESS EXCUSED)
2	THE COMMISSIONER: Ms. Latimer, I think we need to
3	stand down in order to get the next witness
4	brought before us. Is that correct?
5	MS. LATIMER: That's right, yes.
6	THE COMMISSIONER: We'll take maybe 15 minutes at
7	this point.
8	THE REGISTRAR: This hearing is stood down for
9	15 minutes until 10:47 a.m.
10	(PROCEEDINGS ADJOURNED AT 10:31 A.M.)
11	(PROCEEDINGS RECONVENED AT 10:46 A.M.)
12	THE REGISTRAR: Thank you for waiting. The hearing
13	is resumed. Mr. Commissioner.
14	THE COMMISSIONER: Thank you, Madam Registrar.
15	Yes, Mr. McGowan.
16	MR. McGOWAN: Mr. Commissioner, the next witness will
17	be Ms. Bond, who you should see on your screen.
18	Madam Registrar, if we could have the
19	witness sworn, please.
20	SHIRLEY BOND, a witness
21	called for the
22	commission, sworn.
23	THE REGISTRAR: Please state your full name and spell
24	your first name and last name for the record.
25	THE WITNESS: My name is Shirley Bond, S-h-i-r-l-e-y

- 1 B-o-n-d.
- THE REGISTRAR: Thank you.
- 3 THE COMMISSIONER: Yes, Mr. McGowan.
- 4 MR. McGOWAN: Thank you.
- 5 EXAMINATION BY MR. McGOWAN:
- 6 Q Ms. Bond, can you see and hear me okay?
- 7 A I can indeed.
- 8 Q Okay, great. If that changes at all, just let
- 9 us know.
- 10 A I will.
- 11 Q Ms. Bond, you've served this province as an MLA
- for the past 20 years, approximately?
- 13 A That's correct.
- 14 Q And since November of 2020 you've served as the
- interim leader of the official opposition?
- 16 A That is correct.
- 17 Q And during the time your party was in government
- you held a wide variety of cabinet posts over
- the years?
- 20 A That's true. I had 16 consecutive years in
- 21 cabinet.
- Q One of those posts was as the Minister of Public
- 23 Safety and Solicitor General, a post you were
- 24 assigned in March of 2011?
- 25 A That's correct.

1 0 And with that post came the assignment of the 2 gaming portfolio? 3 Yes. It did. Α 4 A portfolio which you held for just about a Q 5 year, until February of 2012? Yes, it was less than a year. I think it was 6 Α 7 approximately 11 months or so. 8 Yes. Was there any discussion with the Premier Q 9 about that assignment, the assignment of that 10 portfolio to you prior to the assignment? It's typical for premiers to talk to their MLAs 11 Α 12 about interests that they might have, so I would 13 have had a conversation with the Premier, first 14 of all obviously hopeful that I would be 15 selected to her cabinet and talking about a wide 16 range of interests that I may have had related 17 to cabinet positions. 18 Do you recall if you expressed a particular Q 19 interest in the gaming portfolio? 20 Definitely not the gaming portfolio. I was Α 21 interested in the portfolio related to public 22 safety. That was important to me, but there 23 were a number of other portfolios that I 24 mentioned and of course the Premier gets to make 25 the decision.

	_	
1	Q	Yes. Did you prior to coming to this assignment
2		have any previous experience with the gaming
3		industry or the gaming portfolio?
4	А	I had none.
5	Q	Were you briefed at the time or prior to taking
6		over the portfolio on the issues of priority or
7		the like by the previous minister?
8	А	I was not.
9	Q	Aside from the mandate letter you received from
10		the Premier, did you receive any directions
11		specific to the gaming portfolio from the
12		Premier?
13	А	I did not receive specific direction. Obviously
14		the major direction is do your job and do it
15		well, and certainly that had been my history in
16		government, and I hope to continue that.
17	Q	Thank you. I wonder if you might just take the
18		Commissioner through the extent to which and how
19		you were briefed on the portfolio to orient you
20		to it when it was assigned to you.
21	А	Certainly. And I think I would describe it in
22		the way that I would as a minister receiving any
23		new appointment to a ministry. There's a fairly
24		consistent way that ministers are briefed, so it
25		would typically take place over the course of

1 weeks depending upon the size of the ministry. 2 The topics for briefing would be guarterbacked, 3 so to speak, by the Deputy Minister and it would 4 provide a broad overview of all of the component parts of a ministry. So the briefings were not 5 6 necessarily in depth. It was a view of the 7 entire ministry's set of responsibilities, and 8 that is very likely the way that the briefings 9 would have taken place in the Ministry of the Solicitor General. I don't have specific 10 recollection. It was over a decade ago and many 11 12 ministries, but the process is fairly similar in 13 all of the ministries that you're appointed to. 14 Okay. Do you recall who briefed you Q 15 specifically on the gaming portfolio? 16 I do not. Α 17 Do you recall whether you were briefed on the Q 18 gaming portfolio? 19 I don't specifically recall that, but I know Α 20 that certainly the issue of the Kroeker Report 21 was one that was imminently facing government, 22 so that component certainly would have been part 23 of a briefing. Again, I don't remember the 24 specific component parts. And the people that 25 do the briefing would have varied. The Deputy

1		Minister and distribution there are a state of
1		Minister would likely have been there and other
2		people who knew the files would be part of that
3		briefing process. I have no specific
4		recollection about gaming in particular.
5	Q	Okay. Aside from being advised that the Kroeker
6		Report had been commissioned and was expected
7		imminently, were you provided any information or
8		orientation or direction with respect to the
9		topic of money laundering or proceeds of crime
10		potentially entering casinos?
11	А	I have no recollection of briefing that specific
12		in nature.
13	Q	Were you provided any direction or briefing with
14		respect to expectations tied to revenue
15		generation from casinos?
16	А	I received none.
17	Q	I'd like to ask you a little bit about your
18		recollection of your interaction with executives
19		or members of the British Columbia Lottery
20		Corporation.
21	А	Sure.
22	Q	Do you recall being briefed by them either at
23		the outset of taking over the portfolio or
24		during your time as minister responsible for
25		gaming?

1	А	I do not. And in fact my conversations with the
2		lottery corporation were certainly not regular,
3		and I certainly would not consider them
4		frequent.
5	Q	Who did you have contact with from the British
6		Columbia Lottery Corporation during your time as
7		responsible minister?
8	A	I remember having an introductory meeting with
9		the chair of the board, John McLernon, and that
10		would not at all have been unusual for a
11		minister to be introduced to the chair of the
12		board. Again, I only recall that initial
13		conversation with Mr. McLernon. It was very
14		much a meet-and-greet. He was not someone that
15		I had known well previously.
16		The other person I would have had contact
17		with was Michael Graydon, who was the CEO, and I
18		recall obviously very constructive
19		conversations, very collaborative approach,
20		again, not frequent conversations. I recall
21		Mr. Graydon also would have been present to
22		support me during the estimates process which
23		occurred a matter of, I think, two or three
24		months after being appointed to the position
25	Q	If you could just tell the Commissioner what the

1 estimates process is.

2	A	Certainly. Well, the estimates process I
3		guess depending upon which side of the house
4		you're sitting on I was sitting on the
5		government bench at that point. It is an
6		opportunity for the opposition to ask questions
7		and to literally go line by line through
8		budgets. So as the Solicitor General, I would
9		have been supported by a number of staff in that
10		process. The opposition has the opportunity to
11		ask wide-ranging questions and that's typically
12		what occurs. I would be supported by people who
13		had and this would be typical in any
14		ministry who would have expertise in those
15		areas. So Mr. Graydon would have been there to
16		provide support in the event that there were
17		questions asked about BCLC.
18	Q	What, if anything, did the chair of the board or
19		Mr. Graydon tell you during your time as
20		minister responsible about the issue of
21		suspicious cash entering casinos or the
22		possibility of British Columbia casinos being
23		used to facilitate money laundering?
24	A	Certainly did not have that discussion with
25		Mr. McLernon. As I said, it was very much part

1		of the process of meeting the board chair. The
2		conversations I recall with Mr. Graydon were
3		more focused about problem gaming than they
4		were and that of course relates to the issue
5		of addictions and people being able to manage
6		their gambling practices, so I do recall a
7		conversation about that with Mr. Graydon, but I
8		do not recall specific conversations about the
9		other topics that you listed.
10	Q	Okay. Do you recall Mr. Graydon ever discussing
11		with you the issue of large or suspicious cash
12		transactions or money laundering in British
13		Columbia casinos?
14	A	I have no recollection that occurred.
15	Q	If you had if he had raised that topic with
16		you, is it something you think you would recall?
17	А	It's hard to say. This is 10 years past, and I
18		have no specific recollection of Mr. Graydon
19		raising that issue. I do recall the discussion
20		about problem gaming. It was very important to
21		us. It was important to me and it certainly was
22		important to the government.
23	Q	Where did problem gaming fall in the list of
24		priorities for the gaming ministry?
25	А	I think it was an important priority. I think

1		making sure that people had the support they
2		required was important. I remember a discussion
3		had estimates about the funding that was
4		allocated. The opposition did ask about that
5		issue. So I think it was one of many
6		priorities.
7	Q	Do you recall whether anti-money laundering
8		measures were an issue of priority for the
9		ministry at that time, or for that portfolio,
10		pardon me?
11	А	They certainly were. And my number one priority
12		and responsibility on the gaming file. And
13		remembering, of course, that gaming is a piece
14		of a very large and complex ministry, yes, it
15		was. And it was related directly to the
16		impending report that had been commissioned by
17		government, the Kroeker Report.
18	Q	Okay. Did you discuss with Mr. Graydon revenue
19		expectations?
20	А	Not specifically, no.
21	Q	Did you ever put pressure on either Mr. Graydon
22		or others at BCLC to meet revenue targets and
23		did you suggest that bonuses to executives might
24		not be paid if revenue targets were not met?
25	А	I do not recall saying that.

1	Q	Mr. Graydon, there's some evidence before the
2		Commissioner that he sent emails to his staff
3		suggesting that Victoria was not keen to pay
4		incentives if budgets are not met and that the
5		tone in government is not good these days and to
6		not achieve budgets and then pay out bonuses
7		will not fly. Did you ever make representations
8		to Mr. Graydon along those lines?
9	А	I did not.
10	Q	Is there anybody else that Mr. Graydon would
11		have been dealing with with respect to revenue
12		targets and expectations in that regard?
13	А	Well, certainly there would have been
14		conversations between Mr. Graydon and ministry
15		staff. That is typically the relationship that
16		exists in government. Ministers, at least in my
17		practice, rarely continue regular and frequent
18		discussions with stakeholders. That is
19		typically a ministry relationship between most
20		likely a deputy or Assistant Deputy Minister.
21	Q	Okay. Did you ever make representations to your
22		deputy or Assistant Deputy Minister along the
23		lines that incentives would not be paid if
24		revenue targets were not met?
25	А	I have no recollection of doing that.

	2		
1		Q	During your time as the minister responsible for
2			gaming, who, if anyone, did you have
3			communications with from the Gaming Policy and
4			Enforcement Branch?
5		А	I don't have specific recollection. Again, they
6			may have been involved in briefings that were
7			provided to the minister. But again, at the
8			beginning of a minister's portfolio, taking on a
9			portfolio, briefings can take place with
10			literally dozens of people over a period of
11			weeks. So, again, members of GPEB may also have
12			been present to provide support during the
13			estimates process.
14		Q	Do you ever recall during your time as minister
15			responsible for gaming anybody from GPEB raising
16			an issue or a concern about large or suspicious
17			cash transactions or money laundering in British
18			Columbia casinos?
19		А	I do not.
20		Q	When did you first I gather the Kroeker
21			Report was commissioned prior to you taking over
22			the portfolio.
23		А	That's correct. My predecessor commissioned
24			that report.

Q And it was expected and actually delivered

Q

1 either around the time or very shortly after you 2 taking over the portfolio? 3 That's correct. I was appointed in March and we Α 4 received the Kroeker Report. It became the 5 priority of my work in the ministry related to the gaming component. 6 7 Q Okay. And government had the report for a 8 period of months prior to it being made public? Certainly the -- I don't recall the exact date 9 Α 10 of the receipt of the report, and I would not 11 necessarily even have been aware specifically of 12 that. When the report arrived, there would have 13 been a process that was consistent with other 14 reports that arrive in government, analysis and 15 then the preparation of advice around that 16 report. 17 Whose decision was it -- who made the decision Q 18 about what recommendations to accept from the 19 Kroeker Report and which recommendations to not 20 pursue? 21 Well, ultimately the minister makes that Α 22 decision, and it's based on the advice and the 23 best advice given by what I consider to be a 24 very professional public service.

How closely were you involved in overseeing the

1		implementation of the recommendations in the
2		Kroeker Report?
3	А	Well, obviously the timing of the change in
4		terms of the minister responsible has something
5		to do with that. I received the report,
6		received advice, made the decision to move
7		forward on the recommendations, and put
8		ensured that there was a working group in place,
9		a cross-divisional working group, that would
10		monitor implementation and ensure that the
11		recommendations were actually delivered.
12	Q	Okay. And I think we'll come to see that the
13		government made the decision to pursue all but
14		one of the Kroeker recommendations. Is that
15		your recollection?
16	А	I think I would characterize it differently. I
17		think that from the beginning there was
18		agreement that all of the recommendation we
19		agreed to all of the recommendations. The
20		question was about the timing and
21		implementation. The advice that I received was
22		that the first nine recommendations could be
23		implemented in the short term and would make a
24		material difference to enhancing anti-money
25		laundering measures in British Columbia. So

1		those moved forward immediately. We agreed with
2		the tenth recommendation and it would be a
3		matter of looking at the impact of the first
4		nine before moving on to the tenth.
5	Q	Okay. Thank you. What, if any, direction did
6		you provide to BCLC and GPEB with respect to the
7		implementation of the initial nine
8		recommendations?
9	А	Well, in fact, that work had been done prior to
10		the advice that I received. When the report was
11		being analyzed obviously BCLC, GPEB, others who
12		had recommendations, including the ministry,
13		would have been consulted about the need to
14		implement them, the importance and priority of
15		getting the work done, so that work and that
16		discussion with BCLC and GPEB would have taken
17		place as the prior to the advice arriving on
18		my desk so that I knew we would be able to put
19		an action plan in place that was deliverable.
20	MR. N	McGOWAN: Okay. Thank you. If we could please
21		pull up the Kroeker Report, Madam Registrar. I
22		believe it's the exhibit 141.
23	Q	I'm just going to ask you, Ms. Bond, about a
24		couple of the specific recommendations and what
25		steps you or your staff took to ensure they were

1 implemented. If we could turn to page 3, 2 please. Just zoom in on number 2. 3 Are you able to see that document, ma'am? 4 Α I am, sir. 5 Okay. I'm just going to ask you about -- this Q 6 is the section of the report dealing with 7 recommendations directed at BCLC. 8 Recommendation 2: 9 "BCLC should enhance training and 10 corporate policy to help ensure gaming staff do not draw conclusions about the 11 12 ultimate origin of funds based solely on 13 the identification or a patron and his or 14 her pattern of play." 15 What did you understand this recommendation to 16 be suggesting? 17 That there needed to be a specific focus on the Α 18 training process, that in fact there needed to 19 be scrutiny and that there shouldn't be 20 assumptions made. 21 Okay. And what did you or your staff do to Q ensure that the training and corporate policy 22 23 were adjusted as suggested in recommendation 2? 24 Well, first and foremost we agreed that the Α 25 recommendation should move forward. There

was -- as I noted earlier, BCLC would have been 1 2 engaged in a discussion about carrying that 3 work -- carrying on with that work, and that's 4 exactly what took place. BCLC agreed to that recommendation and in fact they continued to see 5 enhancement of training as a result of the 6 7 Kroeker Report. 8 Q Okay. Recommendation 3 suggests that BCLC 9 should better align its corporate view and staff 10 training on what constitutes money laundering with that of enforcement agencies and 11 12 specifically suggests that they should disabuse 13 themselves of the notion that gaming losses on 14 the part of a patron provide evidence the patron 15 is not involved in money laundering. Can you 16 point to any steps that you or your staff took 17 to ensure that -- to encourage or ensure that 18 BCLC did realign its corporate view? 19 Well, certainly the implementation committee, Α 20 the group that was looking at monitoring would 21 have followed up on that. I should point out 22 that even before we made the action plan public, 23 GPEB worked with BCLC to ensure that they agreed 24 to that recommendation and were committed to 25 making sure that that happened. The point of

1		putting together the cross-divisional working
2		group or giving that task to them was to do the
3		followup. And I should point out that the
4		report was delivered and made public in August.
5		The responsibility for gaming that I had was
6		transferred in February, so this work was
7		underway. It was initiated, but followup would
8		have continued past my point of being
9		responsible for this report.
10	Q	Thank you. If we could turn over to page 4 and
11		focus in on recommendation 3, please. Ms. Bond,
12		this is the section of the report setting out
13		recommendations directed towards the Gaming
14		Policy and Enforcement Branch and
15		recommendation 3 says, recommends that:
16		"Formally involving the police agencies of
17		jurisdiction, including those with
18		specific anti-money laundering and
19		organized crime mandates, in annual
20		enforcement objective and priority
21		planning."
22		Do you know whether this happened during your
23		time on the portfolio?
24	A	Certainly what I do know is that I agreed that
25		this recommendation was important. We made an

1		action plan public that expected this would move
2		forward, and it was part of the ongoing work
3		when the ministry was transferred to another
4		minister.
5	Q	Okay. Are you able to identify any police
6		agencies of jurisdiction or police agencies with
7		specific money laundering and organized crime
8		mandates that GPEB partnered with in priority
9		planning and enforcement objectives?
10	А	I certainly can't name them specifically. As I
11		said, the action plan was made public in August
12		of 2011. The first meeting of the
13		cross-divisional working group took place in
14		September with the task of monitoring progress
15		on these recommendations, and after that point,
16		in February of 2012, the responsibility for
17		ensuring that the these recommendations were
18		carried out and fully implemented were passed to
19		a new minister.
20	MR. I	McGOWAN: Thank you. If we could please, Madam
21		Registrar, pull up BCLC0015753.
22	Q	Ms. Bond, this is a document titled "Advice to
23		Minister Confidential Issues Note." If you
24		could take a moment and explain to the
25		Commissioner what a Confidential Issues Note is.

1	А	Certainly. And, again, the practice is common
2		across all ministries. The format might look
3		slightly different, but typically it is very
4		similar to this. This is exactly what it the
5		title says. It provides the minister with a
6		background for the issue that is being
7		considered, and it also provides potential
8		responses in the event that there are media
9		questions. It is really a backgrounder that
10		provides advice just as the title of the
11		document suggests.
12	Q	Did you request this document be prepared, or
13		was it prepared at somebody else's instigation?
14	А	I have no recall of requesting it. It is a
15		typical process that when an issue is emerging
16		there is advice provided to minister and it's
17		usually in this format.
18	Q	The first line talks about media reports at the
19		beginning of the year raising questions about
20		the adequacy of measures that were in place to
21		combat money laundering in British Columbia
22		gaming facilities. Did you review that media
23		coverage?
24	А	I don't recall specifically reviewing it. I
25		certainly was aware of it. I know that it was

1		one of the factors that created the
2		commissioning of the Kroeker Report. I didn't
3		specifically I certainly don't recall
4		specifically looking at the media reports.
5	Q	Okay. Whether you looked at the reports would
6		you have been briefed on their contents?
7	A	Not likely the content. Obviously the fact that
8		it occurred and that there was media interest in
9		the topic, that certainly would have been
10		brought to my attention.
11	Q	Did you understand from the media reports that
12		it had been identified that substantial
13		quantities of cash were being received by Lower
14		Mainland casinos?
15	A	What I understood from the media coverage was
16		that there was the potential that there were
17		issues with cash in casinos in British Columbia,
18		and I also understood that the government, our
19		government took responded to that by
20		commissioning the Kroeker Report.
21	Q	Okay. Did you take any steps to determine
22		whether the media reports were accurate?
23	A	I did not.
24	MR.	McGOWAN: The second bottom bullet point, Madam
25		Registrar, if we could scroll down to that.

1	Q	It says:
2		"We are already acting on all but the last
3		of the recommendations."
4		This is as of August 24th. Am I correct that
5		the last of the recommendations was the cross
6		agency task force?
7	А	That's correct.
8	MR. M	cGOWAN: If we just flip over the page, Madam
9		Registrar, to the second bullet on the next
10		page.
11	Q	The second bullet there says:
12		"Given that creating a cross-agency task
13		force, per recommendation 10, can be
14		complex and costly, we will consider this
15		recommendation only after GPEB has
16		evaluated the effectiveness of responses
17		to other recommendations."
18		And was that the decision and approach that was
19		adopted by your government with respect to the
20		tenth recommendation in the Kroeker Report?
21	А	I think I think that what is critical is that
22		the first nine recommendations were the
23		immediate priority, knowing that they could make
24		a material difference in enhancing the
25		anti-money laundering measures that were in

1		place. We agreed with the tenth recommendation
2		and also recognized that by working on the first
3		nine, it may well deal with the issue of a
4		relationship that cross-agency work would
5		certainly be reflected in the need to deliver on
6		the nine recommendations.
7	Q	Thank you. And does the language in bullet
8		point 2 set out the government's decision
9		approach and rationale with respect to
10		recommendation 10?
11	А	It provides me with advice about the timing of
12		the recommendation. It's clear that we agree
13		that it may that it was we agreed with the
14		recommendation and that in fact the
15		concentration would be on the first nine and
16		that consideration would be given to the
17		implementation of the tenth recommendation when
18		the nine that could be dealt with in the short
19		term were actually activated.
20	Q	Does the bullet point accurately set out that
21		the implementation of recommendation 10 was
22		delayed at least in part because of the
23		complexity and cost of that measure?
24	A	Well, I can say that certainly those were
25		considerations. They weren't the only

1		considerations. The primary consideration for
2		me as minister was what could we do that would
3		make an immediate impact. And that was look at
4		the nine recommendations, move those forward,
5		and then in the course of what was a process of
6		improving anti-money laundering measures,
7		consider when we would look at a cross-agency
8		task force. It wasn't a matter of if; it was a
9		matter of when.
10	Q	Okay. But given that it was a complex matter
11		that might take some time to set up, what was
12		the justification for not at least commencing
13		the process of creating a cross-agency task
14		force immediately upon receipt of the report?
15	А	Well, the advice that I received from the
16		professional public service, people who were
17		engaged in this process for much longer than I
18		had been, was the advice said if you deal with
19		the nine recommendations, we can make an impact
20		in the short term; we recognize that Mr. Kroeker
21		had said that there were adequate and
22		adequate measures in place, but you can enhance
23		them. The decision was based on the advice
24		provided to me as minister, and it was certainly
25		about when the recommendation would be begin.

1 It was not a question of not agreeing with the 2 recommendation. The advice was, we agree with 3 it; let's work on the first nine, and when those 4 are completed we will look at the timing of the tenth. 5 MR. McGOWAN: If we could turn to the fourth page of 6 7 the document, please. Zoom in on number 10 in 8 the text underneath, please. 9 Q Am I correct that this is advice to you from 10 your staff with respect to the recommendation 11 respecting the cross-agency task force? 12 That is correct. Α 13 And the recommended response set out in this Q 14 document is as follows: 15 "The Province believes action on the other 16 recommendations will significantly improve 17 BC's anti-money laundering regime. Given 18 that creating a cross-agency task force 19 can be complex and costly, the Province 20 will consider this recommendation only 2.1 after GPEB has evaluated the effectiveness 22 of responses to other recommendations." 23 Did you accept and adopt this advice? 24 I accepted the advice that said we needed to Α 25 concentrate on the first nine recommendations,

1		that they would make a material difference in
2		the short term. We agreed with the tenth
3		recommendation and the issue was the timing. It
4		was based on the success of the first nine,
5		knowing that that would make a difference. So
6		we took action, actions that would make an
7		impact in the short term and committed to the
8		tenth recommendation after an assessment of the
9		success of the first nine.
10	Q	Yes, the document appears to suggest that the
11		tenth recommendation will only be considered
12		after the effectiveness of the first nine were
13		evaluated. Was that the approach that was
14		adopted?
15	А	The approach that was adopted was made public in
16		our action plan, and it clearly stated when
17		we were very public. We laid out a public
18		action plan to deal with integrity in casinos,
19		and in that public action plan, it said that we
20		would continue to work on those interagency
21		relationships. In fact that work continued to
22		be underway. And that the timing of the
23		implementation of a tenth recommendation would
24		be after assessment on the effectiveness of the
25		first nine.

1	Q	Okay. Do you know if the cross-agency task
2		force was ever created?
3	А	Well, I know that the Kroeker Report laid a
4		blueprint for improvement in casinos across
5		British Columbia. My monitoring of that process
6		and my responsibility for the ongoing
7		implementation of the Kroeker Report obviously
8		ended in February, just months after the action
9		plan was made public.
10	Q	Okay. Did your role as Solicitor General
11		continue?
12	А	My role continued as the Minister of Justice at
13		that point and the Attorney General. The
14		responsibility for the gaming component was
15		transferred to another minister, so while the
16		title of Solicitor General was no longer the
17		title that the Premier had selected, my role as
18		the Minister of Justice continued, but the
19		gaming portfolio was transferred to another
20		minister. The Kroeker Report and
21		responsibilities for implementation transferred
22		with that responsibility.
23	Q	Okay. And as the Minister of Justice did you
24		ever come to learn whether a cross-agency task
25		force had been created?

1	A I don't recall that in my time as the Minister
2	of Justice. That work would have transferred to
3	the new minister.
4	MR. McGOWAN: Thank you. Mr. Commissioner, if this
5	could be the next exhibit, please.
6	THE COMMISSIONER: Very well. That will be I
7	think we're at 87
8	THE REGISTRAR: 888, Mr. Commissioner.
9	THE COMMISSIONER: 888. Thank you.
10	EXHIBIT 888: Advice to Minister, Confidential
11	Issues Note, Anti-Money Laundering
12	Review, August 24, 2011
13	MR. McGOWAN: Thank you.
14	Q Now, I've asked you some questions, Ms. Bond,
15	about whether members of GPEB or BCLC raised
16	with you issues or concerns about large or
17	suspicious cash transactions or money laundering
18	in British Columbia casinos. I'd like to ask
19	you now aside from what you read in the Kroeker
20	Report did anyone during your time as the
21	minister responsible for gaming raise with you
22	concerns about large or suspicious cash
23	transactions, about the possibility of proceeds
24	of crime entering casinos or about the
25	possibility of BC casinos being used to

Α

1 facilitate money laundering? 2 Not that I recall. Α 3 None of those topics ever came up to your Q 4 recollection during your time on the portfolio? The primary topic that was raised in briefings 5 Α 6 with me was the Kroeker Report, looking at how 7 we manage those recommendations, and as I noted 8 earlier, the gaming part of the Solicitor General's ministry would not have been a large 9 10 component. Obviously dealing with the Kroeker Report, making sure that we had appropriate 11 12 anti-money laundering measures in place was a 13 priority. 14 Okay. Did you know during the time as the Q 15 minister responsible for gaming that some 16 high-limit players were buying in for hundreds 17 of thousands of dollars, predominantly in \$20 bills? 18 19 I was not -- that was not raised directly to my Α 20 attention. 21 Okay. Was it drawn to your attention or were Q 22 you advised that Lower Mainland casinos were 23 accepting millions of dollars in cash that they 24 were reporting as suspicious?

That was not directly raised to my attention.

1		As I pointed out earlier, media reports in
2		the at the beginning of the year made that
3		commentary. The government responded at that
4		point by commissioning the Kroeker Report to
5		actually look at whether we had anti-money
6		laundering measures in place and the report said
7		that indeed we had.
8	Q	Okay. Were you told that some personnel at GPEB
9		were concerned that these large cash buy-ins, or
10		at least some of them, might be proceeds of
11		crime?
12	А	That was never raised with me directly as
13		minister.
14	Q	Were you told that some at GPEB believe that
15		criminal organizations might be providing cash
16		loans to patrons that might be part of a money
17		laundering scheme?
18	А	Again, to the best of my recollection that was
19		not raised directly with me as minister.
20	Q	Did anyone raise with you the possibility of
21		placing a cap on cash or anything of the like?
22	А	That was not raised directly to my attention.
23		The issues around cash in casinos and looking at
24		moving away from a cash system were of course
25		raised in the Kroeker Report. That was the

extent of the discussion around how do we deal 1 2 with cash in casinos related to the Kroeker 3 Report. 4 Q Were you aware that during your time as the 5 minister responsible, the British Columbia 6 Lottery Corporation or one of the British 7 Columbia Lottery Corporation's primary 8 approaches to combatting suspicious cash and 9 money laundering was the introduction of cash 10 alternatives such as the PGF account, player gaming fund account? 11 12 I was certainly aware that that was one of the Α 13 steps that would help to move the system away 14 from a complete reliance on cash, and in fact 15 the Kroeker Report talked about things like 16 moving to electronic transfer, making sure that 17 there were ways to create paper trails. For 18 example, the issuance of cheques. So, again, 19 directly related to the Kroeker Report, there 20 were issues discussed about cash in casinos and 21 exactly the kinds of measures that could be taken to start to move the system away from a 22 23 reliance on cash only. 24 Okay. Did anyone ever suggest to you that some Q 25 were of the view that the uptake on PGF accounts

1 on the part of high limit game patrons was slow? I do believe I was -- again, after refreshing 2 myself in terms of this appearance, I do believe 3 4 that was contained potentially in a briefing 5 note. I don't have specific recollection, but I 6 do recall that that was -- that was something 7 that had been referenced. 8 Q Okay. Did you receive feedback with respect to 9 any analysis of whether the implementation of 10 the Kroeker recommendations was having the desired effect during your time that you were 11 12 still on the portfolio? 13 I did not. And I think it was because it was --Α 14 it was made public, which we made a commitment 15 to. We commissioned the report, said we'd make 16 it public. We did. Along with an action plan. 17 And the first meeting to look at the 18 implementation was in -- I think it was in 19 September of 2011. The responsibility for 20 gaming moved to a new minister in February of 21 2012. So my assumption is that work continued 22 with the expectations that the recommendations 23 would be implemented. 24 Okay. Did anyone ever raise with you the Q 25 possibility of issuing a ministerial directive

1		capping the amount of cash or the number of 20s
2		that could be used to buy in by a patron?
3	А	That was not raised to me as minister.
4	Q	Did you have any sense during your time as
5		minister responsible for gaming that millions of
6		dollars of cash, largely in 20s, which was
7		deemed suspicious enough to report was being
8		accepted by Lower Mainland casinos and gamed
9		with at those facilities?
10	А	Well, as I noted, certainly in response to media
11		reports that made that very suggestion,
12		government took that very seriously,
13		commissioned a report and asked for an audit to
14		be done so that we had a sense of what measures
15		were in place to deal with money laundering in
16		British Columbia. Was I aware of it? Certainly
17		as a result of the media stories, government
18		took action. When I became minister, my
19		responsibility was to receive the report and
20		ensure that we had adequate anti-money
21		laundering measures in place, and that's exactly
22		what I did.
23	Q	Thank you. You've told the Commissioner that to
24		your recollection neither GPEB or BCLC raised
25		the issue of suspicious cash entering British

1		Columbia casinos. Did you ever make inquiries
2		of them following on these media reports as to
3		whether that practice was continuing?
4	А	What I did do was take the advice of the Kroeker
5		Report, which gave me a sense which was
6		important to me. What measures were in place in
7		casinos in British Columbia, the integrity of
8		casinos and the mattered to me. It mattered
9		to government. What I did do was take the
10		report very seriously and made sure that the
11		recommendations were followed up on. And I
12		would just point out that as minister I received
13		a report that said to me that in British
14		Columbia there are adequate and standard
15		anti-money laundering measures in place. It
16		also said you can take this opportunity to
17		enhance those measures, so that is exactly what
18		we did.
19	Q	Okay. And did you following on the media
20		reports, did you ever make an inquiry of BCLC or
21		GPEB about whether the practice of accepting
22		large quantities of suspicious cash was
23		continuing in Lower Mainland casinos during your
24		time as minister responsible for gaming?
25	А	I did not make that specific request because the

1		audit was important in terms of the which
2		ultimately resulted in the Kroeker Report. That
3		information came to me via the Kroeker Report
4		that in fact we had adequate money laundering
5		anti-money laundering measures in place.
6		Recommendations for enhancement were provided,
7		and that is the work that I took action on. It
8		dealt with the issue of cash in casinos.
9	Q	Thank you. Did you ever have a conversation
10		with the Premier during your time as the
11		minister responsible for gaming on the topic of
12		suspicious cash entering British Columbia
13		casinos?
14	А	I do not remember having a specific conversation
15		with her about that.
16	Q	Thank you. Aside from issues related to the
17		gaming industry, during your time in government
18		do you ever recall money laundering or
19		anti-money laundering measures being an issue
20		that was identified or addressed by your
21		government, or was it something that during that
22		time was simply not as a radar as a stand-alone
23		issue?
24	А	Well, I certainly think that the government's
25		response to media reports which commissioned a

1		report meant that it was on government's radar
2		screen. We also you know, during my time as
3		Solicitor General we also dealt with the issue
4		of civil forfeiture. It was a way and in
5		fact I brought legislation and an amendment to
6		allow for civil forfeiture to deal with it from
7		an administrative perspective. So the issue of
8		money laundering certainly was it had
9		government's attention. My responsibility
10		during my months in the ministry was to deal
11		with the Kroeker Report, ensure that we
12		responded to it, that an action plan was put in
13		place. I also, as I noted, dealt with issues
14		like civil forfeiture, and so yes, there was
15		certainly it certainly had government's
16		attention.
17	Q	Yes. Leaving aside the actions taken by your
18		government in respect of the gaming industry,
19		did you or your government during your time in
20		government identify money laundering as an issue
21		of concern in any other sector of the economy?
22	А	That certainly was not part of my responsibility
23		during my time on the gaming file.
24	Q	Leaving aside the time you were on the gaming
25		file, during the time you were in government, do

1 you ever recall this being an issue that was raised at the level of cabinet or identified as 2 3 an issue of priority outside the gaming industry 4 by your government? I have no specific recollection of that. 5 MR. McGOWAN: Okay. Mr. Commissioner, those are my 6 7 questions. 8 THE COMMISSIONER: Thank you, Mr. McGowan. 9 MR. McGOWAN: Thank you for answering my questions, 10 Ms. Bond. 11 THE COMMISSIONER: I'll turn now to Mr. Stephens on 12 behalf of the BC Lottery Corporation, who has been allocated 15 minutes. 13 14 MR. STEPHENS: Thank you, Mr. Commissioner. We have 15 no questions for Ms. Bond. Thank you. 16 THE COMMISSIONER: Thank you, Mr. Stephens. 17 Mr. Rauch-Davis for Transparency International Coalition, who had been allocated 18 five minutes. 19 20 MR. RAUCH-DAVIS: Thank you, Mr. Commissioner. 21 Having heard the evidence, I have no questions for Ms. Bond. 22 23 THE COMMISSIONER: Thank you. And finally 24 Ms. Rajotte on behalf of the Province, who has

been allocated 10 minutes.

25

1 MS. RAJOTTE: Thank you, Mr. Commissioner. EXAMINATION BY MS. RAJOTTE: 2 3 Ms. Bond, can you hear me okay? Q 4 Α I can indeed. 5 Thank you. I just have a few questions for you. Q 6 Is it fair to say that during your time as 7 minister responsible for gaming the most 8 significant action that was taken by government 9 to address concerns around money laundering in 10 casinos was implementation of the Kroeker 11 Report? 12 I think that's accurate. Α And do I understand your evidence correctly that 13 Q 14 during your tenure as responsible minister for 15 gaming some but not all of the recommendations 16 in that report were implemented? 17 That's correct. The focus was on the nine Α 18 recommendations and certainly the tenth was 19 agreed to and would be considered as part of a 20 process to enhance anti-money laundering measures. I think that's accurate. 21 22 And other than the Kroeker Report, was there 23 additional action taken by government to address 24 concerns about money laundering in casinos

during your tenure as minister responsible for

1		gaming?
2	А	Well, I think obviously the issue of civil
3		forfeiture was an important process. We were
4		focusing also on guns and gangs in British
5		Columbia. We were looking at criminal activity
6		more broadly. Those were all important
7		priorities and I think did contribute to actions
8		taken to deal with potential money laundering.
9	Q	Thank you. And just to clarify your evidence,
10		in response to some questions from Mr. McGowan
11		you mentioned also the priority of addressing
12		problem gaming?
13	А	Yes.
14	Q	And just so it's clear, problem gaming is not
15		the same as dealing with concerns around money
16		laundering; is that right?
17	А	That's correct. Problem gaming is actually
18		about supporting people who have gaming
19		issues with gaming such as gaming addictions,
20		wanting to ensure that there were proper
21		supports and avenues for help for those people.
22	Q	Thank you. And during the time that you were
23		minister responsible for gaming, do I have it
24		correct that the chair of the BCLC board
25		reported directly to you?

1	A	No. I certainly wouldn't describe it as that.
2		I mean, there may be a formal connection in that
3		way. I had a very I had one conversation
4		that I recall with Mr. McLernon. When you look
5		at how relationships work, Mr. Graydon as CEO
6		would have related more directly to the staff
7		side and obviously the chair would have a
8		reporting relationship. I would not say
9		reporting directly to, but a reporting
10		relationship with the minister.
11	Q	Thank you. And is it fair to say that when you
12		were minister responsible for gaming, most of
13		your knowledge about what was happening in the
14		industry was based on information that was told
15		to you by others?
16	А	I think that is accurate. I can say this: that
17		as a minister with 16 years of cabinet
18		experience, you rely very heavily on the
19		professional public service. Often their
20		careers certainly span a lot longer time in
21		ministries than a minister does. So yes, there
22		is a reliance on the expertise that is in
23		ministries, and I have been incredibly grateful
24		for the support that I've received from the
25		public service in my time as a minister.

1 0 And you were not directly involved in the 2 day-to-day operations of casinos or the 3 day-to-day activities of GPEB or BCLC. Do I 4 have that correct? 5 I certainly am not. Α And so to the extent that your evidence today 6 Q 7 differs from individuals who were directly 8 involved in the industry at the time, I take it 9 you would defer to those that have first-hand 10 knowledge. Well, I certainly relied on the expertise of 11 Α 12 people in the ministry and in important 13 stakeholder relationships. 14 And so to the extent that their evidence about Q 15 what was happening in casinos or what BCLC was 16 doing at the time or what GPEB was doing at the 17 time, you would defer to the evidence of those 18 who were -- who were there and directly involved 19 in the activities and operations of those 20 entities. Do I have that right? 21 Α I think it's fair to say that. 22 MS. RAJOTTE: Thank you, Ms. Bond. Those are my 23 questions. 24 THE COMMISSIONER: Thank you, Ms. Rajotte.

Anything arising from that, Mr. McGowan?

1 MR. McGOWAN: Mr. Commissioner, I've been passed a note that Ms. Mainville has identified an issue 2 3 that has arisen that she would like to ask a few 4 questions about. I think she is planning to 5 seek leave to have a couple of minutes allocated 6 to her. THE COMMISSIONER: Yes, all right, Ms. Mainville. 7 8 MS. MAINVILLE: Yes, Mr. Commissioner. I didn't 9 request any time, but I just need a minute or 10 so, if possible, just to clarify an issue regarding the commissioning of Mr. Kroeker's 11 12 report. THE COMMISSIONER: Yes, of course. Go ahead. 13 14 MS. MAINVILLE: Thank you. 15 EXAMINATION BY MS. MAINVILLE: 16 Ms. Bond, you've mentioned a few times that 17 Mr. Kroeker -- and I'm counsel for Mr. Kroeker, 18 just to be clear. 19 Α Thank you. 20 That Mr. Kroeker's report was commissioned, Q 21 you've talked in that way, and you said that the 22 report was to be released. Just to perhaps 23 refresh your memory or verify your knowledge on 24 this, are you aware that initially Mr. Kroeker 25 was asked not to deliver a report but to -- was

1		commissioned to conduct a review and report back
2		his findings orally and subsequent to that he
3		was asked to put pen to paper and produce a
4		report? Does that refresh your memory?
5	А	I was not aware of that. I was not the minister
6		at the time that that occurred. I was given the
7		task of receiving a report that had been
8		commissioned. So I am not privy to the details
9		that led up to that. My job was to receive the
10		report, to take action on the report and I did
11		that.
12	Q	Right. And so am I right that it's Minister
13		Coleman who initially commissioned the review?
14	А	Mr. Coleman was my predecessor in the ministry.
15		I certainly believe it was he that commissioned
16		the report.
17	Q	Okay. So it's quite possible that Minister
18		Coleman initially commissioned a review and
19		later on a report was to be produced?
20	А	I can't speculate on that. Obviously my job was
21		to receive a report called the Kroeker Report,
22		to take action on it.
23	MS.	MAINVILLE: Fair enough. Okay. I just wanted to
24		clarify that. Thank you.

THE COMMISSIONER: Thank you. Anything arising,

Colloquy 95

1	Mr. McGowan?
2	MR. McGOWAN: Nothing arising.
3	THE COMMISSIONER: Ms. Rajotte, is there anything
4	arising for you? I should have gone to you
5	first, I think.
6	MR. RAJOTTE: No, thank you.
7	THE COMMISSIONER: All right. Thank you.
8	Thank you very much, Ms. Bond, for your
9	the time you've taken to testify as to your
10	recollections and insights during the currency
11	of your time when the gaming portfolio fell
12	under your jurisdiction. It has been helpful
13	and I am grateful to you for that. You're
14	excused now from any further testimony.
15	THE WITNESS: Thank you, Commissioner.
16	(WITNESS EXCUSED)
17	THE COMMISSIONER: Mr. McGowan, I take it we're done
18	for today and over until tomorrow at 9:30. Is
19	that correct?
20	MR. McGOWAN: Yes, Mr. Commissioner.
21	THE COMMISSIONER: Thank you. We'll adjourn.
22	THE REGISTRAR: The hearing is now adjourned until
23	April 23rd, 2021, at 9:30 a.m. Thank you.
24	(PROCEEDINGS ADJOURNED AT 11:35 A.M. TO APRIL 23, 2021)

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